



2022

Community Health Improvement Plan



Letter to the Community

Dear Community Members,

The completion of the third Healthy Teton County (HTC) Community Health Needs Assessment (CHNA) marked a momentous step forward toward improving the health and quality of life for Teton County residents.

The CHNA report, released in June of 2021, provided our community with a comprehensive overview of the primary health needs we face today. The CHNA findings indicated that while Teton County is very healthy in certain categories, there is still work to be done in other areas. The full HTC report can be found at healthytetoncounty.org.

The CHNA identifies a host of critical, community-wide health issues that impact our local population. The following document, the Community Health Improvement Plan (CHIP), includes the strategic framework that will guide the ongoing interventions among our local government agencies, service delivery providers, and advocacy groups.

As was the case in 2015 and 2018, the goal remains to follow a collective impact model, which allows health issues to be addressed by diverse sectors working towards the shared HTC vision of "a vibrant Greater Teton community where opportunities for excellent health are available to all." The involvement of multiple stakeholders in each action plan also allows interventions to be implemented at different levels of influence: personal, interpersonal, organizational, the social environment, and the physical environment. With this approach, HTC and the community of Teton County, Wyoming will continue to work together to focus on what's important, choose effective policies and programs, and implement evaluation strategies. Similarly, we hope that by addressing health issues from a multifactorial perspective, we will see improved health outcomes that are sustained over time. The HTC core committee thanks all of our community partners for their continued dedication to this initiative and the improvement of health and quality of life in Teton County. We could not do it without you.

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Background

In June of 2021, the Healthy Teton County (HTC) coalition completed its third comprehensive community health needs assessment (CHNA) of the health status of Teton County, Wyoming. This project—led by Teton County Health Department (TCHD) and St. John's Health (SJH), in partnership with over 35 community organizations—identified and prioritized the primary health issues facing Teton County. After examining both qualitative and quantitative data, this coalition listed key health issues, including both traditional clinical indicators as well as social determinants of health. The full CHNA report, including methodology and results, can be found at healthytetoncounty.org.

Methodology

The primary health needs in Teton County were prioritized by the HTC steering committee, a diverse advisory committee made up of community stakeholders. Findings from the three assessments in Phase 3 of the Mobilizing Action through Planning and Partnerships (MAPP) process were presented to the steering committee at a meeting in April of 2021. The presentation included information on whether quantitative indicators were statistically significant, whether specific health issues had been identified in the community quality of life survey, and whether the Teton County data met Healthy People 2030 (HP2030) goals. HP2030 is a national framework for health improvement that sets quantitative targets for community health indicators. Following the data presentation, attendees prioritized the primary health issues with a weighted voting system. Attendees were prompted to consider three primary criteria: what value the issue has to the community (measured through the quality of life survey), whether there are proven solutions available for implementation, and if there is a consequence of inaction. Other important criteria that were assessed during the data analysis phase included: number of people affected, seriousness of the health issue, whether there was an observed data trend, and if certain groups were disproportionately affected. In addition, the feasibility of interventions was considered. All criteria utilized during the data analysis and issue prioritization phases were adopted from a list provided by Mobilizing for Action through Planning and Partnerships (MAPP).

Prioritized Health Issues

The prioritized health issues for Teton County, which include health behaviors and conditions, social determinants of health, and social needs, are listed on page 5. Similar to the 2018 iteration, the social determinants of health and social needs were prioritized separately from the health behaviors and conditions because they require different strategies and a multisectoral approach in order to be addressed. The priorities from the 2015 and 2018 CHNAs continue to be monitored and addressed, even though some do not meet the criteria to be included for prioritization in the 2021 CHNA. Emerging issues within the community are being proactively addressed by local providers. At this time, the emerging issues do not meet the criteria to be included in the prioritization process for the 2021 CHNA, however, HTC will continue to monitor these issues and determine if there are data for these issues to present in future iterations of the CHNA.

2021 HEALTH BEHAVIORS AND CONDITIONS

Mental Health	6
Alcohol Use	7
Chronic Disease/Cancer Screenings	8
Immunizations	10
Sexual/Reproductive Health	11
Nicotine Use	12

2021 SOCIAL DETERMINANTS OF HEALTH (SDOH) AND SOCIAL NEEDS

Housing	
Income Inequality (SDOH)	14
Access to Health Care	15
Food Insecurity	16

ACTION PLANS

In the 2022 iteration of the CHIP, Healthy Teton County has embraced a broader viewpoint on the actions that are being taken to address the prioritized health issues. Instead of listing each tactic being implemented to address each prioritized issue, as was done in past iterations of the CHIP, this version focuses on larger themes and programs that each group is using to improve each prioritized item.

Health Issue 1: Mental Health

Mental health continues to be a leading issue for Teton County, with numerous behavioral health agencies and private practice clinicians dedicated to improving the well-being of the community through an array of services, community mental health advocacy, and education. The Community Prevention Coalition of Teton County (CPCTC) includes leaders of behavioral health and community service agencies committed to supporting and enhancing mental health programming and education that positively improve the wellness of all community members. Jackson Hole Community Counseling Center (JHCCC), Teton Behavior Therapy, Vista Counseling, SJH, the Curran-Seeley Foundation, and Teton Youth & Family Services are amongst some of the behavioral health service providers available and working to address community mental health needs.

SJH provides direct services to those requiring mental health support while also working collaboratively with local partners who directly address the mental health needs of our community. Through an ongoing partnership with JHCCC, SJH will continue to provide mental health services for patients in the emergency department and inpatient care for Title 25 patients. SJH social services staff will also continue to provide assistance with placement of patients in residential and outpatient treatment programs. Dr. Nils Westfall was hired in 2020 as SIH's child and adolescent psychiatrist, and 230 youth are currently being served through the child and adolescent psychiatry program.

In addition, the St. John's Health Foundation will maintain its dedicated mental health care fund to provide funding for mental health initiatives. In 2018, this fund supported the

employment of a mental health professional in the SJH outpatient clinics to provide quicker and more comprehensive mental health care to SJH patients. A licensed clinical social worker was hired to design and implement a behavioral health program in the outpatient clinics. In 2019-2020, two additional behavioral health providers were hired to increase access at family practice, urgent care, and internal medicine offices. The clinical mental health providers will continue to embrace the Zero Suicide model and integrate it into all the SJH outpatient clinics. SJH has added two new members to its staff. One leads a prenatal and postpartum support group, while the other works in the oncology department to support the cancer survivorship program.

SJH will also continue to support community partners in ongoing mental health initiatives in Teton County. These include the Jackson Hole Community Counseling Center's open access/walk-in intake policy for crisis services, the 24/7 crisis hotline for daytime and after-hours needs, partnerships in the schools to provide services to students in mental health crisis, a crisis intervention training for law enforcement, Mental Health First Aid training for youth and adults (an 8-hour course on how to respond in crisis situations), and ongoing support groups for survivors of suicide and those who have individuals in their lives who are facing a significant mental health challenge.

In 2020–2021, St. John's Health Foundation led and funded the Mental Health JH program to collaborate with local partners in providing over 950 community members with counseling and psychiatric care during the COVID-19 pandemic. SJH is also engaged in the rollout of Mental Health JH 2.0, which will be available for the community in 2022.

In the spring of 2021, a behavioral health needs assessment funded by the Community Foundation of Jackson Hole launched. SJH, TCHD, and other community partners sat on the steering committee and working groups to provide meaningful data and information on identified gaps in our community. The completion of the behavioral health assessment occurred in November 2021. The complete report can be found here at cfjacksonhole.org

In FY 2021, SJH plans to stay engaged with the behavioral health needs assessment and be a stakeholder in the implementation plan identified through it. SJH is committed to enhancing our postpartum support for new parents through a referral program from the obstetrics department to the behavioral health providers in the outpatient clinics. SJH is also recruiting an adult psychiatric provider into the medical group. Lastly, through the Health Resources and Services Administration grants received to support behavioral health/mental health services, SJH will continue to improve these services through outreach and telehealth in alignment with the grant's goals and objectives.

In addition, SJH will continue to partner closely with the JHCCC on their mental health initiatives in the community.

Health Issue 2: Alcohol

Adult overconsumption and underage use of alcohol have been identified as major risk factors for acute and chronic health harms in individuals, families, and communities, affecting physical, mental, and social health. The profound negative consequences of substance abuse include the following: accidents and injuries, premature death, domestic and sexual violence, child abuse, unintended pregnancies, spread of infectious diseases, psychological and emotional conditions, and criminal activity. The societal effects include higher health care costs, reduced productivity, and a decrease of available resources to a community.

From January 1, 2020 to December 31, 2020, there were 117 driving under the influence (DUI) cases in Teton County. From January 1, 2021 to September 9, 2021, there have been 140 DUI cases. CPCTC, in collaboration with community stakeholders and caring community members, works to address adult overconsumption of alcohol and underage use through education and programming. The community

partners include TCHD, Jackson Police Department, Teton County Sheriff's Office, Teton County & Prosecuting Attorney's Office, the Curran-Seeley Foundation, Teton County School District, Teton Youth & Family Services, JHCCC, SJH, faith leaders, business leaders, and private practice clinicians.

Teton County has joined the Wyoming 24/7 Sobriety Program, which is a court-based management program through Teton County Sheriff's Office that sets the standard of no alcohol or illegal drug use for offenders as a condition to continue to drive and remain in the community. It is enforced by intensive monitoring by the Sheriff's Office with alcohol and drug testing that is mandated for each participant. The 24/7 Sobriety Program provides an alternative to incarceration, thus reducing the number of people in jail by allowing offenders to remain in the community with their families and friends and continue to work and maintain employment.

The Jackson Police Department, in collaboration with the CPCTC, conducts quarterly

compliance checks on liquor retailers to help prevent the sale of alcohol to underage consumers. The CPCTC provides education to consumers and liquor license retailers on the social-host laws by providing posters and register signs stating the statutes and consequences of selling and providing alcohol to anyone under the age of 21.

The CPCTC also conducts monthly Training for Intervention Procedures (TIPS) alcohol server training classes to all employees working for a business that holds a liquor license. The Curran-Seeley Foundation teaches alcohol and drug prevention curriculum to Teton County students in grades 6-12. The other focus of the CPCTC is to help destigmatize substance use disorders and mental illnesses through language and mindful word choice.

Substance Abuse and Mental Health Services Administration (SAMHSA)

https://www.samhsa.gov/

Community Prevention Coalition of Teton County

https://www.tetoncountywy.gov/1793/Community-Prevention-Coalition-of-Teton-

Health Issue 3: Chronic Disease/Cancer Screening

Chronic disease and cancer—specifically, colorectal cancer, breast cancer, and diabetes—remain areas of concern for Teton County. Increasing rates of routine screenings continues to be a focus for SJH. SJH currently offers mammography, colorectal screenings, and diabetic screenings; specific strategies have been implemented for each of these three areas.

Colorectal Screenings

SJH's efforts to increase colorectal screenings have included marketing, education, and increasing awareness of the financial resources available to assist with the cost of these screenings. SJH developed and promoted a new online colonoscopy registration form. It is no longer necessary to schedule an appointment with a physician first in order to obtain a referral for a colonoscopy. In the first year of the new program, the page views for the general surgery section of the SJH website increased views increased 130% compared to the previous year, and the SJH colonoscopy page views

increased 1,683%. In addition, 100 patients scheduled colonoscopies using the new web form in year one. Live events are also held, including the annual SJH Community Health Fair and Slopes and Scopes, a colon cancer screening educational event, at Snow King Mountain. At the health fair, SJH employees distributed information about colonoscopies and answered residents' questions. Information was also available at the health fair about financial assistance opportunities for colorectal screenings through the Wyoming Colorectal Cancer Screening Program, the SJH patient assistance program, and the St. John's Health Foundation Women's Health Care Fund (WHCF).

The impact of these programs will be evaluated by tracking the number of colonoscopies performed on Teton County residents and utilizing the Wyoming Behavioral Risk Factor Surveillance System to assess the county's overall performance on this indicator on an annual basis.

Mammography

SJH has focused on financial barriers, community education, and facility capacity in its efforts to increase the percentage of Teton County women who have access to screening mammograms.

SJH continues its community-wide education and awareness efforts, while also making free screening mammograms available to qualified individuals through the WHCF. Information about the WHCF has been distributed to women's health clinics, our medical translation service, local social service offices, and key departments within the hospital, as well as annually during the SJH Community Health Fair.

In addition to these traditional and digital breast health education efforts, SJH launched a new mammogram postcard program. Mammogram patients can pick up a postcard in the Diagnostic Imaging Center waiting room and send it to a friend. The message is: "I just got my mammogram! I care about you, so please get yours as well. Call to schedule!"

In 2021, SJH was invited to join the Huntsman Cancer Institute affiliate outreach, education, and prevention committee to align efforts with other providers in the region. Huntsman Cancer Institute's goal is to increase cancer awareness, screening, and control efforts in the affiliate communities, including Teton County, WY.

Additionally, in 2021 SJH met with Sublette County Hospital District to formalize an agreement to jointly provide education for the purpose of increasing participation in cancer screenings, including mammography and colonoscopy.

SJH also has a new mammography machine arriving in early 2022. The new system will double our capacity, so patients can get scheduled for

mammograms sooner. SJH is certified by the American College of Radiology as the only Breast Imaging Center of Excellence in the region.

SJH hopes to increase the percentage of Teton County women receiving mammograms. Program impact will be evaluated by tracking the number of mammograms provided to Teton County residents at the SJH facility, and by utilizing County Health Rankings to assess the county's overall performance in this indicator. Fiscal year 2020 baseline: 2,294 mammograms.

Diabetes

SJH has focused on education, frequency of screenings, and program awareness as strategies to increase diabetic screening rates. The SJH Diabetes Self-Management Program continues to provide low-cost or no-cost A1C screenings to community members on a walk-in basis throughout the year. Further, community members were educated and screened for diabetes, at no cost, at the annual health fair in May 2019. In addition, there were screening opportunities at the 2019 Mexican Consulate and 2019 Diabetes Awareness Month. Those at risk of contracting diabetes are referred to the Diabetes Self-Management Program for further consultation.

Courtesy of SJH, a diabetes educator is available at the Free Clinic every Wednesday.

Due to COVID-19, screenings since 2020 have been by appointment for anyone interested.

The success of these programs will continue to be evaluated by tracking the screening rates over time. SJH will also track process evaluation measures such as number of people educated, quantity of educational materials disseminated, and participation in diabetes prevention programming.

Health Issue 4: Immunizations

For the 2019 Community Health Improvement Plan (CHIP), the focus was on vaccinations for the 65+ population, specifically looking at the annual flu and pneumococcal vaccine rates. Focusing on those individuals 65+ has been a standard service for the TCHD over the years. Some events that occur annually include a Senior Center mass flu vaccination clinic, a pneumococcal clinic, and an awareness campaign for those 65 and older.

Increasing public awareness of the importance of receiving the flu vaccination will be required in order to expand our efforts to vaccinate more of our community ages 18-64. In addition, TCHD will encourage local providers to discuss getting the flu shot during routine medical encounters. Lack of health insurance for many individuals 18-64 years old also creates more challenges to accessing the flu vaccine, compared to the 65+ population since the majority of those over 65 are Medicare eligible. The 2018 CHNA stated that 13% of Teton County's population younger than 65 did not have health insurance.

TCHD, SJH and its providers, private health care providers, and area pharmacies all offer the flu vaccine in Teton County. Flu vaccination planning became a regular topic at the TCHD and SJH COVID-19 response planning meetings throughout the pandemic. For the 2020-2021 influenza season, TCHD increased the influenza vaccination rate by 83% for those 6 months old and up, from a total 1,409 doses administered between the fall of 2019 and June 2020 to 2,572 doses between the fall of 2020 and June 2021. This was achieved by multiple outreach vaccination events, free vaccine doses provided federally and through a local donor (Rotary Club Breakfast Club of Jackson Hole), additional flu vaccination clinic hours, and heightened community communication about the importance of influenza vaccination during the pandemic.

TCHD is the primary agency providing COVID-19 vaccinations for the community. This has challenged TCHD to also be able to offer the additional outreach events for influenza vaccination in the fall of 2021, and it is likely that flu vaccination rates will consequently be lower this year. The Rotary Breakfast Club of Jackson Hole and the Community Foundation of Jackson Hole made donations so that free flu vaccines could be available for uninsured adults during the 2021-2022 flu season. A walk-in flu vaccination clinic was planned to ensure that the community would be able to access these free flu vaccines.

As of December 2021 in Teton County, Wyoming, 23,277 people have received at least one dose of a COVID-19 vaccine and 20,178 are fully vaccinated. TCHD, local pharmacies, and SJH collaborated during 2021 to provide vaccinations to eligible populations. Access to vaccinations were initially limited by supply but by May 2021 supply has been adequate. Outreach efforts were initiated in May to reach various at-risk populations including newly approved populations groups such as 12-16 year olds at school based clinics. Mass vaccination clinics were provided by the TCHD with the largest one-day number served being 1,000. This type of clinic takes a lot of resources and time to plan. Funding was provided through a grant from the Wyoming Department of Health. Vaccine demand waned from mid-May until mid-September when booster doses were approved.

COVID-19 vaccination plans will include maintaining adequate staffing, location space, and vaccine supply to meet demand in 2022.

Planning for the 2022-2023 influenza vaccination campaign, TCHD will include continued collaboration with SJH and will also reach out to area pharmacies. Decisions about the amount of vaccine to reserve for each influenza season requires careful assessment, as only 10% of an order can be cancelled, and not ordering enough vaccine can mean limited supply when it is in high demand. TCHD will raise funds in order to purchase and provide 2,000 doses of the flu vaccine free of charge to community members who do not have health insurance.

Health Issue 5: Sexual and Reproductive Health

Sexual and reproductive health continue to be issues of concern in Teton County. The chlamydia rate shows an increasing trend since 2011. The rate in 2011 was 209 and increased to 382.5 cases per 100,000 in 2018. According to the CDC, chlamydia is a common sexually transmitted infection (STI) that, if left untreated, can cause serious, permanent damage to a woman's reproductive system. This can make it difficult or impossible for women to get pregnant later and can cause a potentially fatal ectopic pregnancy (a pregnancy that occurs outside the womb). Annual screening for chlamydia is recommended for the following groups: sexually active women under 25 years of age, pregnant women, men who have sex with men, and older women with risk factors such as new or multiple sex partners or a sex partner who has an STI.

In Teton County, TCHD offers screening and treatment for STIs on a sliding scale.
Other local health-care providers (HCPs) also offer screening and treatment for cash payment and through the billing of insurance. Public health nurses have standing orders to provide the testing and treatment for several STIs, including chlamydia. The Wyoming Department of Health Communicable Disease Unit (CDU) utilizes grant funds to provide

low- to no-cost testing through the Wyoming Public Health Lab for state residents. Referrals to and from private health-care providers are a critical component to providing testing and treatment for STIs.

An ongoing sexual and reproductive health clinic is staffed twice weekly by midlevel HCPs at TCHD. The funding for the HCPs is through a collaborative effort with SJH and through private donors via Old Bill's fundraising efforts. Public health nurses are also utilizing the state's testing program to provide pregnant women access to low- or no-cost STI screening.

Screening and treatment options are one part of the approach to reducing infection rates. The other tactic utilized by TCHD to lower STI rates is through prevention and outreach efforts. The CDU testing program has provided funding for three full-time TCHD positions to address these efforts. A sexual health outreach coordinator is working closely with the Teton County schools to provide sexual and reproductive health education to local students. The role also includes coordination of outreach efforts to other high-risk communities, including Teton County jail inmates, the LGTBQIA community, and injecting drug users. A condom distribution program is another example of the prevention efforts being utilized.

Health Issue 6: Nicotine Use

Nicotine, a stimulant found in tobacco plants, is a dangerous and highly addictive chemical. According to the surgeon general, it is just as addictive as cocaine or heroin. Nicotine products include cigarettes, pipes, cigars, chewing tobacco, and electronic cigarettes, also known as vapes. Nicotine use leads to disease and harms nearly every organ of the body. It causes cancer, heart disease, stroke, lung diseases, diabetes, and chronic obstructive pulmonary disease, which includes emphysema and chronic bronchitis. It can also increase risk for tuberculosis and immune system problems. Nicotine can harm adolescent brain development, which continues into the mid-20s, and impacts the parts of the brain that control attention, learning, mood, and impulse control. Using nicotine in adolescence may also increase the risk for future addiction to other drugs. Nicotine use is the single largest preventable cause of disease and death in the United States.

The Community Prevention Coalition of Teton County (CPCTC), in collaboration with community stakeholders and caring community members, works to address nicotine use through education and programming. The community partners include TCHD, Jackson Police Department, Teton County Sheriff's Office, Teton County & Prosecuting Attorney's Office, the Curran-Seeley Foundation, Teton County School District, Teton Youth & Family

Services, JHCCC, SJH, faith leaders, business leaders, and private practice clinicians.

Smoking or carrying any lighted nicotine products in any form is prohibited in public facilities in the town of Jackson and Jackson Hole Airport. Smoking nicotine products, electronic cigarettes, vapor material, or flavored tobacco products is prohibited at all outdoor seating areas, picnic tables, patios, and footpaths of public facilities, even if beyond the 25-foot limit.

Teton County 4th–12th-grade students participate in a tobacco-prevention curriculum taught by the Curran-Seeley Foundation.

The Jackson Police Department, in collaboration with the CPCTC, conducts quarterly retail compliance checks to help prevent the sale of any products containing nicotine to minors.

The Wyoming Quit Tobacco cessation program is disseminated to the community through the CPCTC, TCHD, SJH, the Curran-Seeley Foundation, private practitioners, and pharmacies. The program provides free cessation care for all Wyoming residents. The CPCTC also provides education through the youth cessation program "My Life, My Quit," which is available for free to any Wyoming youth under the age of 18.

Wyoming Quit Tobacco:

https://www.quitwyo.org

American Lung Association

https://lung.org/quit-smoking

Social Needs Issue 1: Housing

Access to safe, stable, affordable housing affects a person's physical, emotional, and mental health. Ensuring people have access to housing that is habitable and affordable leads to better health outcomes and a healthier, more resilient community overall.

The 2012 Jackson/Teton County Comprehensive Plan is predicated on three equally important common values: ecosystem stewardship, growth management, and quality of life. For a healthy environment, community, and economy, Teton County recognizes that

the strength of our community character is derived from a commitment to all three of these common values, each in support of and reliant upon the others.

The key indicator for quality of life is the percentage of the workforce living locally. While the comprehensive plan was being discussed and adopted, the percentage of the workforce living locally fell dramatically. However, since 2014, that fall has slowed, and implementation of the Housing Action Plan has set the community up for success.

There are many different agencies and nonprofit organizations working to address housing insecurity within our community:

Government Agency

The Jackson/Teton County Affordable Housing Department partners with private sector developers (both nonprofit and for profit) to build new Affordable and Workforce housing to serve the local community. The department is currently partnering on six projects that will create 189 new homes for local community members.

The Housing Department also implements programs to support community members experiencing housing insecurity. The programs include down payment assistance and partnering with TCHD and others to provide temporary housing related to the COVID-19 response.

In addition, the Housing Department educates elected officials locally and throughout the state about the importance of access to safe, stable, affordable housing. Currently, the department is conducting a housing needs assessment and housing nexus study to inform the community about the current housing needs in the Greater Teton region (Teton County, Idaho; Teton County and northern Lincoln County, Wyoming).

Nonprofit Developers

Habitat for Humanity of the Greater Teton Area builds Affordable ownership homes for households earning less than 80% of the median family income. Currently, Habitat is planning its next project, a partnership with the Housing Department that will create 18 new Affordable townhomes in East Jackson.

The Jackson Hole Community Housing

Trust builds affordable ownership homes for households earning less than 175% of the median family income. Currently, the Housing Trust is completing the King Street Condos project, which is a partnership with the Housing Department that will result in 24 new affordable condominiums in downtown Jackson. The Housing Trust is also planning its next development, a partnership with the Hughes Charitable Trust that will create approximately 40 new affordable homes for first responders in the community.

Nonprofit Organizations

Community Safety Network provides shortterm and long-term housing to people experiencing intimate partner violence.

Teton Youth & Family Services provides short-term and long-term housing to youth in crisis.

One22 Resource Center provides financial assistance to community members seeking safe, stable housing.

Shelter JH advocates for Affordable and Workforce housing.

Jackson/Teton County Workforce Housing Action Plan - Approved in 2015. tetoncountywy.gov/DocumentCenter/ View/1835/Workforce-Housing-Action-Plan-November-2015-PDF?bidId=

2021 Jackson & Teton County Annual Housing Supply Plan - Five-year rolling plan produced by the housing department and approved by the Town Council and Board of County Commissioners. jhaffordablehousing.org/660/Supply-Plan

2021 Regional Housing Needs Assessment and Housing Nexus Study - The needs assessment will identify how much, what type (ownership or rental), at which price point and for whom housing is needed across the entire housing spectrum—from extremely low-income households through higher-income residents and employees. The nexus study will help target town and county development codes and identify other strategies that can be used to better address employee housing needs linked to continued demand for and use of services in Teton County. jhaffordablehousing.org/2362/

New Construction - Over 292 new affordable and workforce housing units are in the pipeline for development.

Affordable & Workforce Units Added Since the Adoption of the Workforce Housing Action Plan:

- 2021: 108 units 2019: 60 units 2017: 12 units
- 2020: 83 units 2018*: 81 units 2016: 34 units

*New town zoning was approved in 2018, including the 2:1 workforce housing density bonus tool, increased multifamily zoning, and expedited planning and building processes for 100% deed-restricted developments.

Social Need/Social Determinant of Health Issue 2: Income Inequality

Income inequality was identified in the 2021 CHNA as a social determinant of health issue due to Teton County's Gini coefficient, which evaluates how evenly income is distributed throughout a community. It was noted during the 2021 steering committee meeting that this issue could be a root cause for many of the other issues identified in the CHNA, such as food insecurity, access to health care, and housing. Since the 2018 CHNA, income inequality and other issues related to income, such as salary stagnation, have become more apparent. These issues have a trickle-down effect and correlate to other social determinants of health issues, especially with housing in

Teton County, where local workers are unable to afford and purchase homes.

Addressing income inequality will require many partners, including those in government, nonprofits, and other agencies. Teton County's unique characteristics may also be contributing to this complex, multifaceted problem. Ninety-seven percent of the land in Teton County is federally owned. The limited availability of developable land has led to increasing real estate prices. Teton County's scenic landscapes, recreational opportunities, and proximity to two national parks, along with Wyoming tax laws, continue to make the area a haven for the wealthiest people.

Social Needs Issue 3: Access to Healthcare

SJH plans to continue its efforts to improve access to health care by focusing its efforts on Affordable Care Act navigation and assisting patients with navigation through the health-care system.

Affordable Care Act (ACA) Counseling

Since the implementation of the Affordable Care Act, SJH has provided free ACA counseling to community members, and Teton County has topped the list of Wyoming counties in per capita sign-ups every year on the federally facilitated marketplace. Uninsured individuals or families who obtain coverage through the ACA not only reduce their barriers to care, they also can receive low- or nocost preventive health services such as screenings and routine exams.

In 2020, SJH became a Centers for Medicare & Medicaid Services-approved counselor designated organization to oversee certified application counselors in Teton County, ensuring the continuation of assistance for community members with the federal insurance marketplace. The effectiveness of this program will continue to be evaluated by tracking the number of residents who enroll in marketplace coverage. In 2020, 2,536 residents enrolled in marketplace coverage, 503 of whom were new applicants. The program continues to provide bilingual assistance to all interested community members.

In the future, SJH plans to continue these insurance marketplace counseling efforts and expand them by creating more community awareness about the counseling service, training additional counselors and, whenever possible, connecting patients to insurance prior to care.

The effectiveness of the marketplace counseling program will continue to be evaluated by tracking the number of residents who enroll in federal insurance marketplace coverage. SJH's counseling

efforts will also be reviewed annually to ensure that community needs are being met. Adjustments to the program will be made if necessary.

Health System Navigation

SJH has enhanced patient navigation through the development of an online provider and patient resource, Network of Care, and an in-person patient advocacy program, Buen Corazon/Good Heart.

Network of Care was developed in partnership with TCHD and in collaboration with Teton County Systems of Care. This up-to-date online resource is designed to assist both providers and patients with understanding the health-care and social services resources available to them in the Teton County community. Network of Care was formally launched in July 2017.

In FY 2018, SJH added a patient advocacy service, Buen Corazon, or the "Good Heart." This service developed out of SJH's financial assistance program to better address unmet needs in the SJH patient population. In its initial phase, staff members of Buen Corazon/Good Heart assisted patients with identifying additional health-care resources they may be eligible for, including but not limited to: state and federal insurance programs, financial assistance for medical expenses (including medication prescriptions, chronic disease self-management programs, and free preventive screenings). Development of Buen Corazon/Good Heart continues during FY 2021 with an expansion in serving a wider patient population, further identification of patient needs, and connection with similar patient advocacy programs throughout the nation.

Success will be measured by tracking the number of patients utilizing Buen Corazon/Good Heart and assessing whether participation in the program results in enhanced access to care. FY 2020 baseline: 2,010 patients served.

Social Needs Issue 4: Food Insecurity

According to the 2019 Community Health Needs Assessment, 9.5% of Teton County households are classified as food insecure. Food insecurity is defined by Feeding America as: "Lack of access, at times, to enough food for an active, healthy life for all household members, and limited or uncertain availability of nutritionally adequate food." Unfortunately, Teton County is currently not meeting the Healthy People 2030 goal of 6%. The percentage of students who qualify for free and reduced-price lunch at Teton County School District has decreased over the years. However, please note that for the school year 2020-2021, all students received meals for free, so they were not required to apply.

The JH Community Food Assistance website was created to provide a cohesive place for all local food agencies and food resources in Jackson, Wyoming, and surrounding communities. The website also includes a food resource calendar that is updated regularly by One22 and Hole Food Rescue. jhfoodhelp.com

Hole Food Rescue, a local non-profit that distributes rescued food through its No-Cost Grocery Programs, increasing access to food assistance by bringing fresh, nutritious food directly into neighborhoods with an identified need. In addition, the Sprout Summer Lunch Program provides free, nutritious lunches to all children in the region throughout the summer. holefoodrescue.org

Our Lady of the Mountains Church's Community Lunch Program provides free boxed meals for individuals or families to carry out. For more information, call (307) 733-2516.

olmcatholic.org/community-lunch-program/ The Presbyterian Church of Jackson Hole provides free, safe, and delicious meals to go. To have meals picked up or delivered to your residence, email office@pcjh.org. pcjh.org

Senior Center of Jackson Hole provides brown bag breakfasts and hot lunch options (\$5 suggested donation), which can be picked up or delivered for anyone 60+. In addition, frozen meals are available for weekends and holidays. During the COVID-19 pandemic, anyone 60+ who is unable to pick up a togo meal can request a meal to be delivered through Meals on Wheels. Call (307) 733-7300. seniorcenterjh.org/dining/

Good Samaritan Mission provides free groceries and hot prepared meals daily. Call (307) 733-3165. goodsamaritanmission.us/

Feeding the Whole Feeding the Whole is a food security initiative, in partnership between the Teton County School District #1 and the Fund for Public Education of Teton County, Wyoming. It is a collection of programs that provides free meals and snacks for children, reduces the stigma associated with food insecurity, and eliminates school lunch debt for families in need. During the COVID-19 pandemic, the initiative has expanded dramatically, serving over 200,000 free meals to children across our community. Free meals, regardless of income, will continue to be available through the 2021-2022 school year thanks to funding from the U.S. Department of Agriculture, grants from the Community Foundation of Jackson Hole, and the generous

support of community donors. The Feeding the Whole program not only ensures that every child will be fed, but it allows meals to be served in donation-supported eco-friendly containers. tcsd.org/Content/506 fundforpubliceducation.org/meals/

One22 Resource Center began operating the Jackson Cupboard in October 2020. The Cupboard is open six days per week and provides essential, nourishing food through a no-cost grocery program, as well as free grocery delivery. One22 Resource Center has also opened a satellite pantry in the front lobby of the Teton County/Jackson Recreation Center, offering free and accessible food. one22jh.org
one22jh.org/jackson-cupboard
tetonparksandrec.org/1337/Rec-Center

Women, Infants and Children Program (WIC)

provides supplemental nutrition for pregnant women, infants, new moms, and families with children up to 5 years old. Call (307) 734-1060. health.wyo.gov/publichealth/wic/

Wyoming Department of Family Services provides financial assistance for purchasing food through the Supplemental Nutrition Assistance Program (SNAP). Call (307) 733-7757. dfs.wyo.gov/assistance-programs/food-assistance/

The Slow Food Voucher Program aims to increase food access and decrease diet-related chronic illness in our community by making locally produced food more affordable. Slow Food in the Tetons works with community partners such as One22, SJH diabetes and wellness departments, Hold Food Rescue, and others to distribute these vouchers. Vouchers can be redeemed for locally produced vegetables, dairy, and meat at the Slow Food People's Market and Farm Stand and other locations.

tetonslowfood.org/veggie-vouchers/

NEXT STEPS

The Healthy Teton County initiative will continue to reach out to the groups working on these identified focus areas yearly to see if any changes have occurred in their programming. Outcome measures will be reassessed when HTC begins its fourth iteration of the MAPP process at the end of 2024.

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